November 4, 2003

RE: Letter of Recommendation for United Golf, LLC

To Whom It May Concern:

Within the past five years, I have had the opportunity to work directly with the principals and staff of United Golf, LLC on two 18-hole golf course projects (***Thunder Bayou Golf Links*** in Blytheville, Arkansas; and ***Granada Golf Course*** in Hot Springs Village, Arkansas). They performed admirably on both projects, even under difficult weather conditions. Both projects were finished on time and within budget.

I would highly recommend United Golf, LLC for any new or remodeling golf course construction project within the United States, or abroad.

Thomas E. Clark, President
Golf Course Architect

TEC/tmr